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Executive Registry
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19 May 1962

**MEMORANDUM FOR: Deputy Director for Intelligence**

1. The attached is a somewhat involved procedural matter originally developed by Bob Amory's people and given to me on 26 April by the Director.
2. I have discussed this matter initially with General Quinn, and subsequently at considerable length with General Carroll. Neither one was aware of the matter until I had taken it up with them. They have a concern with which I am in considerable sympathy.
3. The type of officer needed for this kind of analysis is somewhat of a rare bird. The DIA is limited in the numbers of such people it has on board. They agree that the function is necessary and that the closest cooperation and coordination between Defense and the Agency is essential. They agree that there are implications in this type of analysis which go far beyond the purely military, and they agree that it is essential that the whole spectrum of intelligence be considered in developing this analysis.
4. General Carroll agrees that the CIA should chair the committee and he agrees that the six-man membership of the committee as indicated in Amory's memorandum is satisfactory. What sticks in his craw, and in this I think he has a very valid point, is placing this committee or group "under the guidance of the Chairman of the Board of National Estimates and responsible directly to the Director of Central Intelligence." He points out that if this were to be done, he would in effect be furnishing three qualified officers to be assigned to the Agency, to work for the Agency in the same manner as our other military assignees. He cannot spare the rare birds and he feels that even if he could, they would tend to dry on the vine when isolated from his own day-to-day analyses. Further, he points out that an analysis of Sino-Soviet force structures to support long-term planning of U. S. force requirements is very much a military problem and one which he feels he is already charged with by the Secretary of Defense.

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- 2 -

5. In view of the foregoing, and before I press for a unilateral decision in favor of the Agency plan, I would like to know if there are any "political" implications that you see either in our proposal or in Carroll's reaction. It appears fairly obvious to me that there are such in both -- if you agree, I would suggest you explore the possibility of accomplishing the same sort of intelligence analysis through a USIB committee or some other organization which would appear to lend itself to a greater feeling of joint participation by Defense.

6. Please be prepared to discuss this with me when I return next Thursday.

*/s/ MSC*

Marshall S. Carter  
Lieutenant General, USA  
Deputy Director

MSC:blp

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(Noted by  21 May)

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